



# ANNUAL REPORT 2018

Shield Ministries

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# TO OUR SUPPORTERS

## Strategic Highlights

2018 marked eleven years of ministry service in which the Lord continued to display His faithfulness through answered prayers, healing, through provision and through divine alignments.

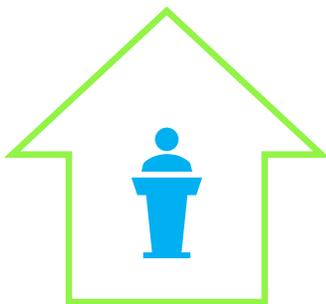
Strong Core Strategic Alignments were developed that not only proved to contribute to the success of 2018 but have been identified as key contributors for the fulfillment of the future vision of Shield Ministries.

### Enterprise System Development (Standard of Excellence)

Mr. Jamie Jordan, President of Stravicom Global, was a key contributor who aided in Pastor David Truluck's successful transition from the role of Program Manager to the Executive Director in 2018. Mr. Jordan is assisting Shield Ministries through the process of developing the enterprise framework model for Shield Ministries which is a crucial component to ensure the health, growth, and fulfillment of the vision for long term sustainability. Enterprise Excellence Framework was developed by Stravicom Global, Inc. to provide reproducible success by aligning the critical components of culture, operations, customer focus, and scoreboard to ensure all resources within the organization are working toward desired results. <http://stravicom.com/methodology.html>

The Enterprise System Development process has greatly helped support the organizational strategic plan by contributing tools to aid in **working towards the accomplishment of the Ministry Goals** during 2018. Listed below are the three Shield Ministries goal categories:

### Increase Investments and Engagement



- Developed Messaging
- Increasing Communication
- Enlisting, Engaging, & Educating Volunteers
- Developing Leadership
- Development and Adoption of a Functional Board of Directors Model

## Participant Program



- Increased Participant Case Management
- Technology Tools: Increase efficiency for Participant Ministry
- Enhanced Business Processes to aide in Effective Ministry
- Compile/Publish Daily Devotion specific for men

## Program Housing



- Research additional housing options
- Upgrade Existing Property (Planning Stage)
- Strengthen/Create State/Federal Government Alliances
- Strengthen/Create Local Government Alliances

## Shield Ministries increased program services by 15% in 2018

“According to the American Association for Marriage and Family Therapy, nearly 12 million Americans struggle with sexual addiction in the United States [1].”  
<https://www.addictionhope.com/sexual-addiction/sexual-addiction-the-statistics/>



## Looking Ahead

2019 is an exciting time to be invested in the work of the Lord through Shield Ministries. This year's focus is to continue to the next level of accomplishment of the Lord's vision for this ministry. With a solid Christian Faith Based educational program in place, the next steps require continued expansion of the Board of Directors; continued development of leadership; facility renovation; and increased community engagement and investment through financial giving.

Thank you all for your continued support in 2019!

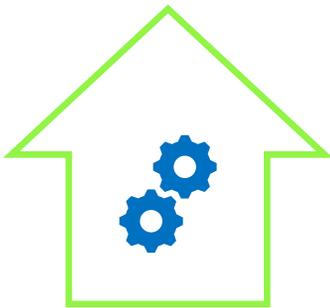
Pastor David Truluck  
 Executive Director  
 Shield Ministries



## Operating Highlights

Shield Ministries faced an unexpected challenge in operations in the Spring of 2018 as the Executive Director, David Truluck (one of the two full-time employees) had a heart attack and underwent two major heart surgeries within a four-week period. The organization proved its good health, strength, and sustainability during this critical period. Various community pastors supported and assisted in meeting spiritual needs of the participants; Accounting Consultant and Jobs for Life Facilitator John Ring Jr. supported the Operations Director, Melodie Truluck, with Program Management; and the Participants of Shield Ministries provided ministry support services which all contributed to the successful operations. Through all the faithful prayer warriors and the Lord's healing work, the Executive Director is very pleased to report his complete healing, as well as, a testimony of God's sustainable work in the ministry.

## 2018 Operations Achievements



- Assessed, Analyzed, Revised Written Business Processes
- Evaluated and Prioritized Operational Goals
- Reviewed/Edit Business Model (Used in application development)
- Implemented SM Program & Management QuickBase Applications
- Increased Ministry Support Volunteers and part-time staff
- Delegated Responsibilities
- E-learning with Easy Generator training and volunteer process

With these operational achievements that resulted in time savings along with additional volunteer support, an increase of services provided to the participants of Shield Ministries was realized.

- **Food Pantry:** An expanded food pantry with membership of the LowCountry Food Bank; partnership with Delancey Street Foundation; and the Harvest Food Program increased participant meals by 244.9%. This increase of food helps the participants pay restitution fees; counseling fees; ankle monitor fees; child support; and registry fees which all aide in achieving self-sustainability.
- **Case Management** contributes directly to the long-term success of the participants as basic, spiritually, educational and regulatory compliance needs and risks are assessed and addressed earlier on.
- **E-learning** has been implemented for Volunteers; Food Pantry; and Qustodio Internet Monitoring. The Operations goal is to use resources like e-learning to set the Standard of Excellence which enables the volunteers and staff to focus on providing quality services to participants.

# 2018 ESTIMATED ECONOMIC IMPACT

## \$1,817,798 TOTAL ESTIMATED IMPACT



### Transitioning Men Through the Devastation of Their Past to a Thriving Future 2018 ESTIMATED ECONOMIC IMPACT

As of 9/17/2018 SC Department of Corrections reported average annual per Inmate cost*	\$	23,712
<b>Shield Ministries Estimated Annual Prison Savings (SC Daily Prison Per Man Cost \$64.96)</b>		<b>1,010,453</b>
Estimated Income for Enrolled Participants in the 2018 Shield Ministries Program		671,206
Estimated Income for Participants who Exited the Program during 2018		71,106
Estimated Shield Ministries Program Expenditures <i>(Total does not include Program fees Paid by Participants)</i>		65,033
<b>TOTAL 2018 ESTIMATED ECONOMIC IMPACT</b>	<b>\$</b>	<b>1,817,798</b>

\*Calculation of the SCDC per inmate costs is based on the average number of inmates in SCDC facilities and a small number of authorized absences and does not include state inmates held in designated facilities, institutional diversionary programs, or other nonSCDC locations.

[http://www.doc.sc.gov/research/BudgetAndExpenditures/Per\\_Inmate\\_CostFY1988-FY2018.pdf](http://www.doc.sc.gov/research/BudgetAndExpenditures/Per_Inmate_CostFY1988-FY2018.pdf)

# PROGRAM APPLICATION SUMMARY

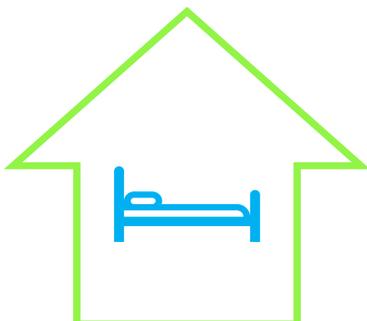
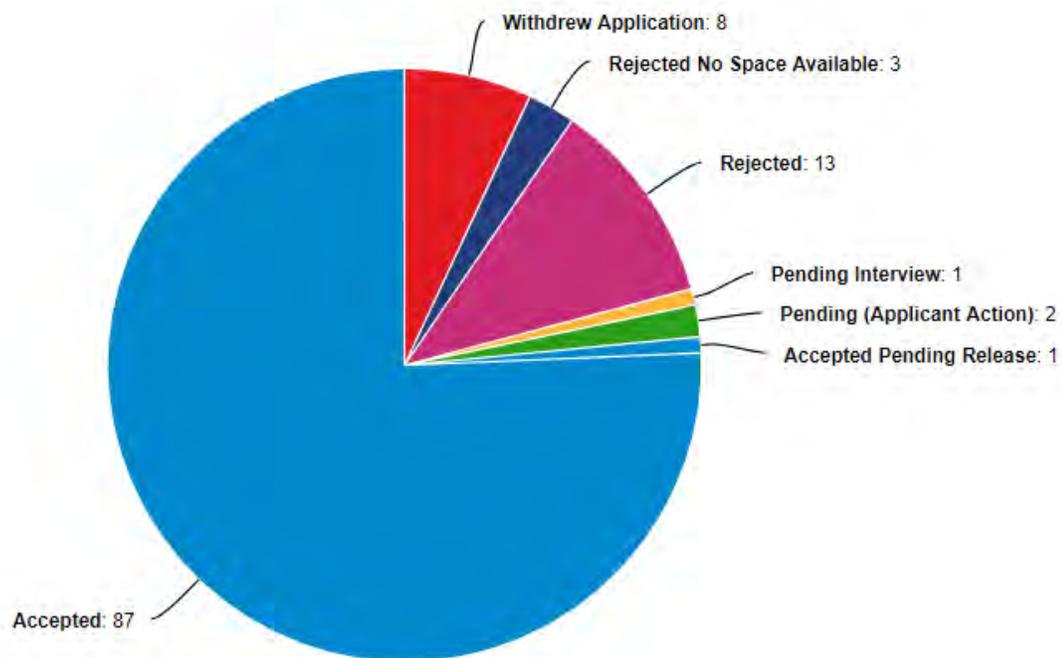
**115 TOTAL APPLICATIONS**

**87 ACCEPTED**

**80 ADMITTED**



Application Status Report

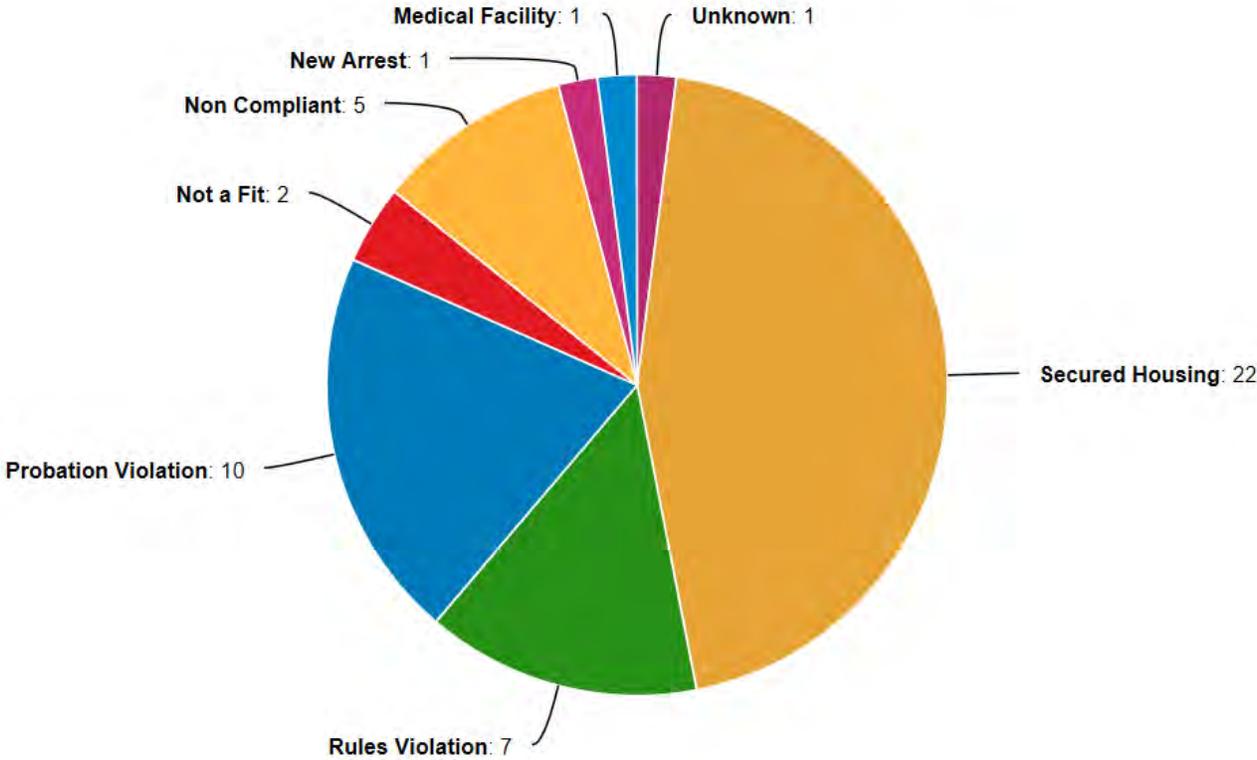


**40 Maximum Enrollment**

# PARTICIPANT OUTCOMES

## 22 SECURED HOUSING

2018 Participant Exit Status



# RECIDIVISM RATES



## Shield Ministries 2018 Recidivism Rates

Total Time Enrolled in Program	Total Violations/Charges	Probation Violation	New Charge	Registered Sex Offenders	Non Sex Offender	Reincarceration
< 30 days	3.8%	3.8%	-	3.8%		
>1 and 3 months or less	5.0%	5.0%	-	5.0%		
>3 and 6 months or less	2.5%	1.3%	1.3%	2.5%		
>6 months and 9 months or less	3.8%	2.5%	1.3%	2.5%	1.3%	1.3%
14 months	1.3%	1.3%	-	1.3%		
Over 14 months	1.3%	1.3%	-	1.3%		
<b>All Participants Program Graduates</b>						
Total 2018 Rate	17.5%	1.3%				
Total 2017 Rate	15.3%	0				
Total 2016 Rate	13.7%	0				

## National Statistics on Recidivism (56.7% by the end of the 1<sup>st</sup> year)

"Bureau of Justice Statistics studies have found high rates of recidivism among released prisoners. One study tracked 404,638 prisoners in 30 states after their release from prison in 2005.<sup>[1]</sup> The researchers found that:

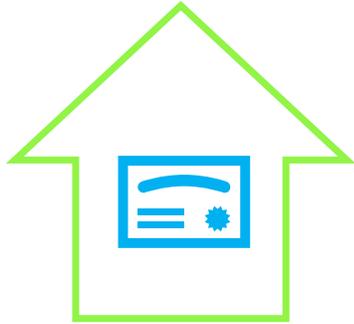
Within three years of release, about two-thirds (67.8 percent) of released prisoners were rearrested. Within five years of release, about three-quarters (76.6 percent) of released prisoners were rearrested.

Of those prisoners who were rearrested, more than half (56.7 percent) were arrested by the end of the first year.

Property offenders were the most likely to be rearrested, with 82.1 percent of released property offenders arrested for a new crime compared with 76.9 percent of drug offenders, 73.6 percent of public order offenders and 71.3 percent of violent offenders"

<https://www.nij.gov/topics/corrections/recidivism/Pages/welcome.aspx#statistics>

# PARTICIPANT EDUCATION ACHIEVEMENTS



**10 Shield Program Graduates**

**16 Jobs for Life Graduates**

**1 Trident Technical College Graduate**



Above left to right: Steven Rhinehart, Pastor Truluck, Robert Jenkins, Tracey Stinson,  
Above Back Row: Thomas Gardner, Hilberto (Gilbert) Zubia, and Raymond Moyd  
Below left to right, pictured with Pastor Truluck: James Gregg and Demetrious Etheridge



Pictured right: Brian Stephenson with Pastor Truluck  
Brian is 2018 Graduate Trident Technical College and is enrolled at Charleston Southern University in 2019.



It generally takes between 18 and 24 months to graduate the core program and spend an average 452 class time hours. Men who continue in the Program after graduation do attend classes and serve as mentors.

# PROGRAM RECOGNITION

## The 12 Neighbors Project "What Does it Mean to Love Your Neighbor?"



Shield Ministries' former program participant, William Brinson and Shield Ministries Board of Trustees Member, Reinhard Grab, pictured above were featured in the 12 Neighbors Project Video.

The 12 Neighbors Project chose the Jobs for Life Program, which featured Shield Ministries' Jobs for Life Program, along with Remnant House, Net International Ministries and Sovereign Grace from Charleston, SC as ministries who were loving their neighbors.

The 12 Neighbors Project searched **worldwide** with a desire to create an 8 week documentary film series for small groups, asking the most important question **"What does it really mean to love your Neighbor?"**



<https://www.jobsforlife.org/CityNetwork-Charleston>



# SERVICES REPORT – CRISIS STABILIZATION

Shield Ministries Program is based on four pillars of service: Crisis Stabilization, Regulatory Compliance, Life Skills Education, and Spiritual Development.

## CRISIS STABILIZATION

### Program Housing

Provide housing to men enrolled in the educational program who are currently homeless and/or are unable to secure an approved address. Accept men who are ineligible to receive services from local shelters and transitional housing due to their past criminal records.

- Upon admittance men receive care package (sheets, pillow, blanket, towel, washcloth, food, and hygiene packet)
- Men Receive transportation assistance for their initial reporting requirements; to apply for and receive stabilization support services from other agencies and nonprofit service providers.

### Individual Case Management

Establish and monitor progress for re-entry milestones such as, but not limited to: helping men obtain proper identification from the SC Dept of Motor Vehicles, secure employment, and identify potential community resources to secure basic needs are met

- Referrals and initial transportation services to DSS; Social Security Office; Tri-County Family Ministries; SC Department of Mental Health; SC Department of Vocational Rehabilitation; Various Veteran's Programs; employment agencies; churches; other supporting agencies and other non-profit organizations.

### Mentorship Program

His *Way Ministries* provides a weekly onsite mentorship meeting.



## Crisis Stabilization

1.	5,849	Meals Provided
	98	Trips (Transportation Support)
	69	Bedding, Pillow, Towel Packs
	149	Hygiene Packs
	25	Goodwill Clothing Vouchers
	42	Men Received Clothing



### Food Pantry

**5,849** meals, a 244.9% (increase from 2017) of meals, were provided from the Shield Ministries food pantry. This increase was a direct result of various community contributions. Support services volunteers; Delancey Street Foundation; Outback Steakhouse and Chipotle Harvest Program; church food drives; and our new membership with the Low Country Food Bank all made meeting these needs possible.

### Transportation Support

**98** round trips to agencies who provide stabilization support services such as DSS; DMV; Charleston Mental Health; Vocational Rehabilitation; Social Security Office; Office of Vital Records; Vocational Rehabilitation; SC Works; Goodwill; Tri-County Ministries; Dream Center Clinic; and Franklin C. Fetter Health Center.

**His Way Ministry** meets each Friday evening at Shield Ministries. His Way provides much needed mentorship support which helps men interact with other participants providing encouragement along with witnessing the reality of what it means to be a child of God and how to recognize how God is working in each of their lives.

# SERVICES REPORT – REGULATORY COMPLIANCE

## REGULATORY COMPLIANCE

Shield Ministries' second pillar of service is Regulatory Compliance. Shield Ministries provides support services in various ways to our local and state community. Registered sex offenders (RSO) are required to have an approved address by law enforcement agencies otherwise the RSO is housed in jail until an address is approved. Many RSOs are prohibited from attending church services. Shield Ministries holds a weekly adult worship service onsite. Shield Ministries' educational housing program capacity is forty men. Shield Ministries works closely with Probation, Parole, and Pardon Services and the Sheriff's Office to add additional layers of supervision as well as convenience.

### Mitigate Community Safety Risks

- SC Probation, Parole and Pardon Services
- US Probation, Parole and Pardon Services
- Charleston County Sheriff's Office
- Onsite Sex Offender Treatment Group Counseling and Supervision (Provided by Dr. William Burke)
- Internet use monitoring (In partnership with Qustodio©)
- Provided 87 Round Trips for Men to register with Probation, Parole, and Pardon Services and to the Sheriff's Office to meet Sex Offender Registry requirements



## Regulatory Compliance

### Mitigate Community Safety Risks

Shield Ministries works closely with Law Enforcement to add an additional layer of monitoring of men on Probation and men who are required to register as Sex Offenders (SO) through:

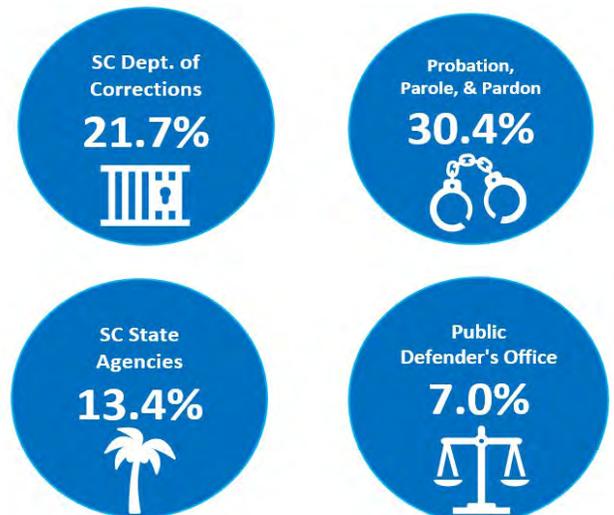
- 2.**
- case management
  - 87 Trips to Probation and Sheriff's Office
  - spiritual counseling
  - onsite adult Worship service
  - rules enforcement
  - drug testing
  - cell phone monitoring using Qustodio Software
  - Dr. William Burke, LPC holds a weekly group sex offender counseling session onsite providing treatment and also, as necessary, provides risk assessments. Dr. Burke provides supervision and also works with various Law Enforcement agencies in South Carolina.

Accessing pornography is the one of the most common contributors to reincarceration. Pornography is very strong addiction that requires an intensive healing process. Pornography use affects the same area of the brain as heroine.



In partnership with Qustodio© electronic device monitoring software, (designed to supervise, monitor and protect) Shield Ministries and Probation Officers can identify any potential at-risk behaviors. Viewing immodestly dressed adults is just as damaging as accessing pornography and this software reports on all the sites and cell phone applications visited and used. This information is used for assessments; treatment referrals; and to mitigate community risks.

72.5% of Application Referrals from SC State Government Agencies



60.9% Application Referrals are from various Law Enforcement Agencies (including federal agencies and out of state not included above)

# SERVICES REPORT – LIFE SKILL EDUCATION

## LIFE SKILL EDUCATION

### “Our choices change our brain”

The scientific power of our mind to change the brain is called *epigenetics* and spiritually it is as a man thinks, so is he (Prov. 23:7).

The way the brain changes as a result of mental activity is scientifically called *neuroplasticity*. And spiritually, it is the renewing of the mind (Rom 12:2.) *P. 56 Switch on Your Brain.*

*-Dr. Carolyn Leaf*

Brian Stephenson  
Shield Ministries Graduate



James Gregg  
Graduate



The Shield Ministries program is a comprehensive educational program where men learn how to think, choose, and build correctly. It is through learning these Biblical based and scientifically evidenced truths and applying these truths that men can begin the healing process which positively affects every aspect of their lives. Learning how to process pain, think, and make choices enable the men to repair their brain's ability to learn and grow. Pictured above right are just two of our Shield Ministries Participants (Brian Stephenson and James Gregg) who have applied what they have learned and have achieved major milestones in their spiritual and educational development. Brian Stephenson, pictured left is proudly displaying his Dean's list Certificate from Trident Technical College. Brian graduated in with an Associate's Degree with honors from Trident Technical College in 2018 and has been accepted and is attending Charleston Southern University in 2019. James Gregg pictured above right, is proudly holding his Bible, which he now reads every day!



## Life Skills

### THINKING, CHOOSING, AND BUILDING

Cognitive Behavioral Skills, Brain Detox by  
Dr. Carolyn Leaf

Healing of Damaged Emotions© and Healing  
of Memories: by Dr. David Seamands

Jobs for Life: Teaching men the dignity of  
meaningful work

Celebrate Recovery: Christ Centered 12  
Step Study

Brain on Porn (Covenant Eyes Study)

Alex Hammond, J4L Facilitator  
Christopher Stover, J4L Graduate



Jobs for Life helps instill confidence and hope in the plans that God has for the men for meaningful work. Jobs for Life curriculum helps the unemployed and underemployed gain confidence to excel in their work, becoming assets to employers. A very important tool that Jobs for Life has given the men in Shield Ministries is the skill to communicate and address the difficult explanation of past poor choices that led to criminal backgrounds and the ways that they are now changed.

Pictured above Christopher Stover who is gainfully employed, full-time with benefits.

# 3

# SERVICES REPORT – SPIRITUAL DEVELOPMENT

## SPIRITUAL DEVELOPMENT

Shield Ministries is a biblically based Christ-centered collaborative effort to reduce homelessness, re-offense, drug dependency; to promote wholeness of men. Men learn that God, the Creator of all things, has given each of us the ability to choose blessings or curses, life or death (Deuteronomy 30:19). Participants also learn who God the Father, Jesus the Son, and the Holy Spirit is and the roles that God desires to take in our lives as Healer; Revealer; Teacher; Provider; Sustainer; and Lord. Shield Ministries provides a weekly worship service, basic Christianity class, as well as, individual spiritual counseling sessions that help men develop a personal intimate relationship with Christ Jesus, the written Word who was made flesh. Men come to understand the love and grace of God through Christ Jesus' sacrifice on the cross; His death burial and resurrection and His current role as Intercessor. The men also learn to experience the power and presence of the Holy Spirit and how God speaks and how He works through discipline and accountability.



## Spiritual Development

### Christ Centered Teaching

# 4.

- Prayer and Worship that honors God, strengthens and encourages men
- Restoring Men's Dignity through experiencing love, forgiveness, and healing from God which aides in demolishing destructive thought and decision patterns
- Teaching accountability and responsibility
- Personal, individual discovery of plan, purpose and destiny (Teaching men to become assets to their community verses liabilities)



### Shield Ministries Vital Statistics

as of December 31, 2018

YEAR	2007-2016*	2017	2018	TOTAL
New People Reached	1,599	103	115	1,817
Professions of Faith	322	33	35	390
Baptisms	65	4	6	75
No. of Men Served in Housing	210	85	80	375
No. of Meals Provided	5,445	1,701	5,849	12,995

\*2012 was first year Shield Ministries provided housing.  
Prior housing was provided by other ministries with Shield providing programs.

## 2018 New Year's Eve Baptisms

From Below Left pictured with Pastor Truluck:

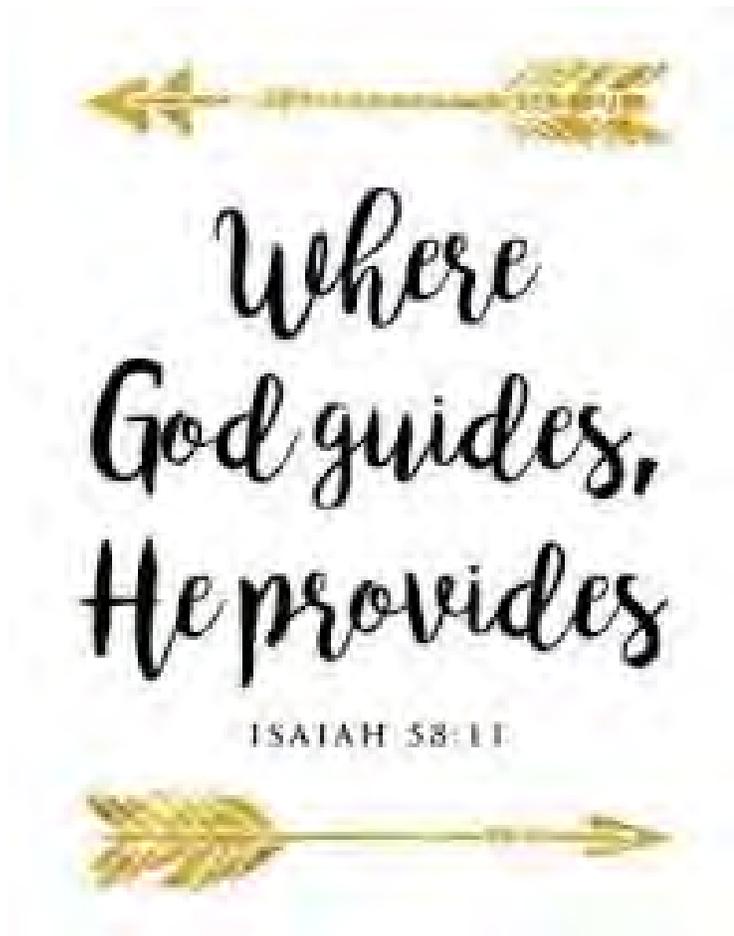
Robbie Clark; Edward Skowronski; Richard Todd; Michael Wix; Mark Register; and Michael Antava



## FINANCIAL SUMMARY

This past year SHIELD Ministries, Inc. encountered the graciousness and provision from God in new and countless ways. It was a reminder that “I am the Lord your God, who brought you up out of Egypt; open wide your mouth and I will fill it” (Psalm 81:10). The Lord filled the mouth of SHIELD Ministries in several ways:

- Total revenue increased by 15% over last year
- Total program costs are 90% of total expenses (\$.90 cents of every dollars go to support and help the men to a thriving future)
- Total net assets increased by 71% - resulting in a more stable foundation for the organization



# FINANCIAL STATEMENTS

## Statement of Financial Position

<b>ASSETS</b>				<b>12/31/2018</b>	<b>12/31/2017</b>	<b>Change</b>
<i>Current Assets</i>						
	Cash		\$ 18,046	\$ 7,751	\$ 10,295	
	Program Fees Receivable		<u>3,655</u>	<u>1,278</u>	<u>2,377</u>	
	<i>Total Current Assets</i>		<u>21,701</u>	<u>9,029</u>	<u>12,672</u>	
<i>Property and Equipment</i>						
	Furniture and Fixtures		15,383	15,383	-	
	Tools and Equipment		6,000	-	6,000	
	Fire Sprinkler System		17,181	11,340	5,841	
	Transportation Equipment		500	500	-	
	Less Accumulated Depreciation		<u>(9,327)</u>	<u>(6,150)</u>	<u>(3,177)</u>	
	<i>Net Property and Equipment</i>		<u>29,737</u>	<u>21,073</u>	<u>8,664</u>	
<b>TOTAL ASSETS</b>				<b><u>\$ 51,438</u></b>	<b><u>\$ 30,102</u></b>	<b><u>\$ 21,336</u></b>
<b>LIABILITIES AND NET ASSETS</b>						
<b>Liabilities</b>						
<i>Current Liabilities</i>						
	Accounts Payable		\$ -	\$ 1,033	\$ (1,033)	
	Payroll Taxes Payable		<u>8,205</u>	<u>-</u>	<u>8,205</u>	
	<i>Total Current Liabilities</i>		<u>8,205</u>	<u>1,033</u>	<u>7,172</u>	
<b>Net Assets</b>						
<i>Increase/(Decrease) Net Assets</i>						
	Unrestricted Net Assets		43,233	29,069	14,164	
	Temporarily Restricted Net Assets		-	-	-	
	Permanently Restricted Net Assets		<u>-</u>	<u>-</u>	<u>-</u>	
	<i>Total Net Assets</i>		<u>43,233</u>	<u>29,069</u>	<u>14,164</u>	
<b>TOTAL LIABILITIES AND NET ASSETS</b>				<b><u>\$ 51,438</u></b>	<b><u>\$ 30,102</u></b>	<b><u>\$ 21,336</u></b>

## Statement of Financial Activities

<b>SUPPORT AND REVENUE</b>						
				<u>12/31/2018</u>	<u>12/31/2017</u>	<u>Change</u>
<i>Support and Revenues</i>						
	Direct Public Support			\$ 77,747	\$ 86,672	\$ (8,925)
	Program Fees Revenue			192,636	149,203	43,433
	Interest and Other Income			<u>1,450</u>	<u>-</u>	<u>1,450</u>
	<i>Total Support and Revenues</i>			<u>271,833</u>	<u>235,875</u>	<u>35,958</u>
<b>TOTAL SUPPORT AND REVENUES</b>				<u>271,833</u>	<u>235,875</u>	<u>35,958</u>
<b>EXPENSES</b>						
<i>Program Services</i>						
	Housing Program - Occupancy			191,729	186,624	5,105
	Housing Program - Operations			28,098	4,086	24,012
	Housing Program - Meetings			2,023	3,087	(1,064)
	Housing Program - Depreciation			3,177	3,177	-
	Specific Assistance to Individuals			2,784	2,127	657
	Transportation Program			<u>1,488</u>	<u>4,005</u>	<u>(2,517)</u>
	<i>Total Program Services</i>			<u>229,299</u>	<u>203,106</u>	<u>26,193</u>
<i>Supporting Services</i>						
	Management and General			25,420	25,449	(29)
	Fundraising Expenses			<u>2,950</u>	<u>110</u>	<u>2,840</u>
	<i>Total Supporting Services</i>			<u>28,370</u>	<u>25,559</u>	<u>2,811</u>
<b>TOTAL EXPENSES</b>				<u>257,669</u>	<u>228,665</u>	<u>29,004</u>
<b>CHANGE IN NET ASSETS</b>				<u>\$ 14,164</u>	<u>\$ 7,210</u>	<u>\$ 6,954</u>
Change in Net Assets				14,164	7,210	
Net Assets (Beginning of Year)				29,069	21,859	
Net Assets (End of Year)				43,233	29,069	